

Re: Comments on your firm

Dear Cal:

The construction work for the Utah State Department of Health is completed, on time and with everyone speaking to everyone. I was pleased to have the opportunity to be involved as the on-site coordinator for the construction work. It was my pleasure to work with Cal Wadsworth Construction as the General Contractor on this project. The concept of the project was somewhat unique in that it had four separate phases with a completion date for each phase - this done to allow the personnel to move out and back into a specific area on specific dates. It was a tight and difficult schedule but in all four Phases, the Substantial Completion date was met by your firm.

I am glad to recommend your firm as a general contractor on any project that is feasible for you to perform. You are free to show this letter to anyone you may choose and feel free to have them contact me for further information.

Sincerely,

A handwritten signature in cursive script, appearing to read "Paul Kimball".

Ranch Kimball